

KPA 5: FINANCIAL VIABILITY

OUTCOME NINE (OUTPUT 6:ADMINISTRATIVE AND FINANCIAL CAPABILITY)

Strategic Objective: To improve financial management systems to enhance revenue base

Vote	Program	baseline	Budget 2011/2012	Start Date	Completion Date	Annual Target 2011/12	Actual annual achievement 2011/12	Variance	Reasons for Variance	Project Owner	Required Evidence
	Insurance on assets	All assets insured on purchase date	Operational Budget	01/07/2011	31/06/2012	All asset insured on purchase date	All asset are insured on purchase date	None	None	CFO	
	Reporting (MFMA compliance e)	12 section 71 reports submitted in 2010/11	Operational Budget	01/07/2011	31/06/2012	Section 71 report submitted to National Treasury within 10 working days after end of month	3 Section 71 Reports submitted	None	None	CFO	Acknowledgement form treasury
	Reporting (MFMA compliance e)	Mid year report submitted in 2010/11	Operational Budget	01/02/2012	28/02/2012	Mid Year Report submitted NT within 10 working days	Mid Year Report submitted NT within 10 working days	None	None	CFO	Acknowledgement letter signed by treasury OR Courier receipt
	Reporting (MFMA compliance e)	Mid year report submitted in 2010/11	Operational Budget	01/02/2012	28/02/2012	Mid Year Report submitted to NT	Mid Year Report submitted to NT	None	None	CFO	Council resolution
	Reporting (MFMA compliance e)	12 Grants monthly reports for grants (MSIG, MIG, INEG, FMG) in 2010/11	Operational Budget	01/07/2011	31/06/2012	12 Grants monthly reports for grants (MSIG, MIG, INEG, FMG)	3 Grants reports submitted for (MSIG, MIG, INEG, FMG)	None	None	CFO	

Arrive Alive Campaign	Provincial Program	0	01/04/2011	30/06/2012	1 Arrive Alive campaign held	Only one arrive alive conducted on the 5 th of April 2012 at the R81 Kremetart.	None	None	Com Serv	Attendance register and report (Pictures)
scholar patrol conducted	Road safety	0	01/04/2011	30/06/2012	2 x scholar patrol conducted	2 x scholar patrol conducted	None	None	Com Serv	Attendance register and report (Pictures)
Joint Operations with the province SAPS and Roads & Transport	District program	0	01/04/2011	30/06/2012	To conduct Joint Operations with the province SAPS and Roads & Transport	Only one arrive alive conducted on the 5 th of April 2012 at the R81 Kremetart..	None	None	Com serv	Attendance register and report (Pictures)
Speed Checks	Speed checks identified	0	01/04/2011	30/06/2012	Number of speed checks conducted	Due to broken speed check machine the KPI has been put on hold	No speed checks have been done	The speed check machine has been sent to Truvello for calibration	Com serv	Monthly report

Registering authority and Licensing	Structure in place	300 000	01/04/2011	30/06/2012	Installation	The specifications for Security System have been submitted	Procurement process and installation	Inadequate capacity	Com ser	Specification and installation report
Traffic Control and Licensing	Purchased computer	50 000	01/01/2012	30/06/2012	Purchased computer	At procurement stage	Purchase of computers	Inadequate capacity	COMM	Copy of specification

KPA 3: INFRASTRUCTURE DEVELOPMENT AND BASIC SERVICES

Strategic Objective: To develop sustainable infrastructure networks which promotes economic growth and improve quality of life

OUTCOME NINE (OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES, OUTPUT 3: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME)

Vote	Programme	Project / Initiative	Baseline	Budget 2011/2012	Start Date	Completion Date	Annual Target for 2011/12	Actual annual achievement 2011/12	Variance	Reasons for the variance	Project Owner	Evidence required
6501	Refuse Removal	Purchase of compact or trucks	Two compact trucks, Skip truck & tractors	1.4m	01/07/2011	30/06/2012	Compactor Trucks delivered	Truck delivered	No bins attached to the truck	Revised specification by the corporate services	COM SER	Invoice, Pictures and delivery note
	Environment	Murhogo Stream Rehabilitation	Status quo assessment done.	0	01/07/2011	30/06/2012	Development of plan and source findings	Not done	No plan in place	The KPI not achievable due to budget constraint	COM SER	Approved plan
	Environment	To do awareness Campaign by observing world environment day	Awareness Campaign: Observe world environment day done	0	01/04/2012	30/06/2012	Awareness Campaign: Observe world environment day	World environment day celebration	None	None	COM SER	Pictures and report

Environment	Environmental awareness campaigns	0	01/07/2011	30/06/2012	2 x Awareness campaigns and Educational programs conducted jointly with Indalo Yethu	2x awareness campaigns done	None	None	COM SER	Reports & Pictures
Waste management	Giyani Buy Back centre	DEA FUNDING	01/07/2011	30/06/2012	Buy Back centre constructed	Project site meetings attended and monitoring of the deliverables	Buy back plan constructed	None	COM SER	Appointment and construction progress report
					Project Sustainability Plan developed	Sustainability Plan send to council for endorsement	Sustainable plan not yet approved			

3.7. LOCAL ECONOMIC DEVELOPMENT

3.7.1. The Key performance Area focuses on the following functions:

- Creation of enabling environment for economic development, which includes development of policies and strategies.
- Supporting development of SMMEs
- Capacitating SMMEs
- Economic sector development.
- Support economic development forums
- Establishing and maintaining relations with stakeholders

3.7.2. Performance Analysis

- The development of the master plan has been deferred to the next financial year. The project was supported by DBSA and funding was withdrawn due DBSA procurement matters that were beyond the municipality's control
- Both sector forum for agriculture and Tourism are functional. Other sector forum had to be excluded from the SDBIP during the SDBIP adjustment due to the review of the terms of reference by the District. The attendance of the mining and LED forum has been poor in all local municipalities in the District, hence a resolution was taken to revisits the TORs.

3.7.3. Challenges

- The development of the GGNRDP operational plan was developed as targeted, however the instalment of machinery in the plant was not achieve due to the non delivery. The KPI was challenged by the corporation of the manufacturer in relation to location of the boiler, however it has since be located and necessary follow-ups are been done by the municipal managers office.

3.7.4. Achievements

- The GGNRDP project has been challenged by the outcome of the feasibility study. The municipality has taken department of Agric on board so as to get expert advice.
- The KPA is under targeted due to financial constrains. The above mentioned functions in 6.4.1 are not all addressed due to budgetary constraints.
- Resuscitate the Agricultural Forum.
- Established relations with stakeholders such as the Tourism forum that is providing capacity development to SMMEs in hospitality business, department of Agriculture that we are involved in municipality's planning processes. Intensive consultation is being done with the Department to ensure integrated planning going forward.
- Department of economics had an intention to fund the construction of the Market stall, but due to unforeseen financial circumstances the dept had put the construction on hold; However the municipality continued with the construction phase during the budget adjustment. The department consulted with all stakeholders from the planning stage, hence it was not a challenge for the municipality to continue with the project as explained above.

KPA 4: LOCAL ECONOMIC DEVELOPMENT

OUTPUT 3: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME

Strategic Objective: To create an enabling environment for sustainable economic growth

Vote	Programme	Baseline	Budget 2011/2012	Start Date	Completion Date	Annual Target 2011/12	Actual annual achievement 2011/12	Variance	Reasons for the variance	Project Owner	Required Evidence
750 /6153/294	Development of Master Plan	0	0	01/07/2011	30/03/2012	TOR developed	TOR developed and procurement process completed, however the KPI has been deferred to 2012/13	Master plan not developed	Due to the delay of the procurement sittings the 90days elapse, hence it is to be readvertised	STRAT	Appointment letter and contract
	Street trading management	0	Operational budget	01/10/2011	30/06/2012	Awareness of by-laws done	Awareness of by-laws conducted	None	None	STRAT	Copy of Concept Minutes & attendance register Report
	Agriculture	1 Agricultural meetings held	Operational budget	01/10/2011	30/06/2012	4 Agricultural meetings held	4 Agricultural meetings held	None	None	STRAT	Minutes & attendance register
	Tourism	4 Tourism Forum Meetings held	Operational budget	01/10/2011	30/06/2012	4 Tourism Forum Meetings held	4 Tourism Forum Meetings held	None	None	STRAT	Minutes & attendance register

KPA 4: LOCAL ECONOMIC DEVELOPMENT

OUTPUT 3: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME

Strategic Objective: To create an enabling environment for sustainable economic growth

Vote	Programme	Baseline	Budget 2011/2012	Start Date	Completion Date	Annual Target 2011/12	Actual annual achievement 2011/12	Variance	Reasons for the variance	Project Owner	Required Evidence
750 /6153/294	SMME Development	1 workshop on SMME development done in 2010/11		20/09/2011	22/09/2011	Workshop for 20 SMME and Ward Councillors	Workshop for 20 SMMEs and Ward Councillors conducted	None	None	STRAT	Attendance Register
	Formal Trading	Data base of formal business 2010/11	Operational Budget	01/07/2011	30/06/2012	Updated data base	Data base updated	None	None	STRAT	Data base Report
	GGNRDP	Development of operational plan	DBSA 2.7m	01/07/2011	30/12/2011	Adopted operational plan	Operational completed, but not adopted	Adoption of the operational plan not done	Adoption of the operational plan not done due to the inappropriate managing infrastructure and exorbitant recommendations	STRAT	Minutes Attendance Register Reports

GGNRDP	Installation of machinery	400 000	01/04/2012	31/06/2012	Machinery installed	n/a	n/a	n/a	STRAT	Invoice and delivery note
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3.8. FINANCIAL VIABILITY

3.8.1. The Key Performance are focused on the following functions

- Financial management
- Ensuring compliance with the MFMA
- Coordinate and facilitate the budgetary process
- Compilation of budget reports
- Reconciliations of financial related activities.

3.8.2. Performance Analysis

There is great improvement in relation to report writing and compliance of submission Reconciliation of asset register

3.8.3. Challenges

- Reconciliation of asset register still a challenge due to shortage of staff

- Reconciliation of leave register
- Lack of implementation of the revenue enhancement strategy. The review has not been done due capacity constraints
- Poor capital spending progress still at 44% of the total capital budget.
- Under-collection on current billing averages 52%.

3.8.4. Achievements

- The Budget and Treasury unit has been capacitated by additional staff.
- MFMA compliance in relation to finance report
- Reconciliations of revenue journals

KPA 5: FINANCIAL VIABILITY

OUTCOME NINE (OUTPUT 6:ADMINISTRATIVE AND FINANCIAL CAPABILITY)

Strategic Objective: To improve financial management systems to enhance revenue base

Vote	Programme	Measurable Performance Indicators	Baseline	Budget 2011/2012	Start Date	Completion Date	Annual Target 2011/12	Actual annual achievement 2011/12	Variance	Reasons for Variance	Project Owner	Required Evidence
	Capital Budget Expenditure	100% of Expenditure of Capital Budget	100% of Expenditure of Capital Budget	78 029 000	01/07/2011	31/06/2012	100 % budget Spend on Capital Budget	40%	60% not spend	Inadequate capacity in the procurement process	CFO	Financial report
	Variance on capital budget expenditure	% variance of total capital budget expenditure not exceeding 10%	10% variance of total capital budget	0	01/07/2011	31/06/2012	% variance of total capital budget expenditure not exceeding 10%	-60% under expenditure	-60%	Inadequate capacity in the procurement process	CFO	Financial report

Operational Expenditure	100% of Expenditure of operational Budget		125 000 000	01/07/2011	31/06/201	100% of Operational budget spent per quarter	85%	15%		CFO	Financial report
Variance on operational budget expenditure	% variance of total operational budget expenditure not exceeding 10%	10% variance of total operational budget expenditure	0	01/07/2011	31/06/201	% variance of total capital budget expenditure not exceeding 10%	-15% under expenditure	-%15	Lack of procurement plan	CFO	Financial report

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Strategic Objective: To improve financial management systems to enhance revenue base

Vote	Program	baseline	Budget 2011/2012	Start Date	Completion Date	Annual Target 2011/12	Actual annual achievement 2011/12	Variance	Reasons for Variance	Project Owner	Required Evidence
	Bank Reconciliations	4 bank reconciliation done in 2010/11	Operational budget	01/07/2011	31/06/2012	3 monthly bank reconciliation all done within 10 of each month	2 Monthly bank reconciliation done	1 banking reconciliation outstanding	Due to shortage of staff	CFO	Report
	Submission of bank details to stakeholders	bank details to all stakeholders submitted when required	Operational budget			WHEN REQUIRED Submission of bank details to all stakeholders	Bank details submitted to stakeholders	None	None	CFO	Receipt register

	Outstanding debts	12 outstanding debts report to Provincial Treasury submitted	Operational Budget	01/07/2011	31/06/2012	3 Submit outstanding debts report to Provincial Treasury on Monthly bases	3 Reports submitted	None	None	CFO	Acknowledgement form
	Asset Verification	One Asset verification report	Operational Budget	01/07/2011	31/06/2012	3 Compile and Submit monthly Asset verification report within 10 days of each month	One asset verification was conducted	2 were not achieved	Due to shortage of staff	CFO	
	Asset register	0	Operational budget	01/07/2011	31/06/2012	12 FAR/GL reconciliations done performed monthly	Reconciliations were performed	None	None	CFO	

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Strategic Objective: To improve financial management systems to enhance revenue base

Vote	Program me	baseline	Budget 2011/2012	Start Date	Completion Date	Annual Target 2011/12	Actual annual achievement 2011/12	Variance	Reasons for Variance	Project Owner	Required Evidence
	Reporting (MFMA compliance e)	12 Grants monthly reports for grants (MSIG, MIG, INEG, FMG) in 2010/11	Operational Budget	01/07/2011	31/06/2012	12 Grants monthly reports for grants (MSIG, MIG, INEG, FMG)	3 Grants reports submitted for (MSIG, MIG, INEG, FMG)	None	None	CFO	
	Reporting (MFMA compliance e)	1 Long term outstanding 2010/11	Operational budget	01/07/2011	31/07/2012	4 Long term	1 Long term contract report submitted for the quarter	None	None	CFO	Acknowledgement of receipt by NT & PT
	Reporting (MFMA compliance e)	0		01/07/2011	31/07/2012	monitoring check list Submit 10 working days within elapse of quarter	1 report submitted	None	None	CFO	Acknowledgement of receipt by NT & PT
	Debt reduction	60% Implementation of debt reduction policy in 2011/12	0	01/07/2011	30/06/2012	15% Debt rate decreased	Implementation is being done	But we have not achieved 15% for quarter 4.	Inadequate system	CFO	Report
	SCM	Evaluation done, but not within the 10 days of closure of tender	Operational budget	01/10/2011	31/12/2011	Evaluation of tenders done 10 days after closure of tender	Evaluation done but not within 10 days	We were done 30 days after receipt	Due to shortage of staff and commitment on other work related matters by	CFO	Minutes of evaluation committee and attendance register

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Strategic Objective: To improve financial management systems to enhance revenue base

Vote	Program	baseline	Budget 2011/2012	Start Date	Completion Date	Annual Target 2011/12	Actual annual achievement 2011/12	Variance	Reasons for Variance	Project Owner	Required Evidence
	SCM	Adjudication done, but not within the set time frames	Operational budget	01/10/2011	31/12/2011	All tenders adjudicated within 5 days after evaluation	Tenders were adjudicated within 5 days of evaluation	None	None	CFO	Minutes & attendance register of adjudication committee
	SCM policy	Request accompanied by 3 quotations as per policy	Operational budget	01/10/2011	31/12/2011	All request must be accompanied by 3 quotations	All request accompanied by 3 quotation as per policy and deviations were recorded.	None	None	CFO	3 quotations
	SCM	Approved reviewed policy in place 2010/11	Operational budget	01/10/2011	31/12/2011	Revise The SCM policy to include listing and be in time with MFMA	SCM policy was reviewed and approved by council in may 2012.	None	None	CFO	Council Resolution
	Billing reports Review of billing reports	12 Monthly review of billing reports	Operational budget	01/07/2011	31/06/2011	12 Monthly review of billing reports	3 monthly billing reports reviewed.	None	None	CFO	report
	Asset registration	All asset registered but not within 10days	Operational budget	01/07/2011	30/06/2012	All asset registered within 7 days of receipt	All asset are registered within 7 days of receipt	None	None	CFO	Asset Register

	Asset Verification	1 asset verification process done in 2010/11	Operational budget	01/07/2011	30/06/2012	2 asset verification reports	1 asset verification reports	1 outstanding verification of asset report	Shortage of staff	CFO	asset verification reports
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3.9. PUBLIC PARTICIPATION AND GOOD GOVERNANCE

3.9.1. The Key Performance are focused on the following functions

- Facilitation and coordination of public participation (IDP, Sector plans, etc).
- Political driven public participation (Imbizos and ward committee meetings, EXCO and Council meeting, etc)
- Auditing and risk management
- Political administrative support

3.9.2. Performance Analysis

The KPA is satisfactory performed. The municipality has further ensured that administrative support is strengthened so as to support political structures.

3.9.3. Challenges

- Lack of participation by sector plans; this challenge does in a way challenge feedback reports on projects and programme implemented by sector plans.

3.9.4. Achievements

- Participation by communities still satisfactory

KPA 6: PUBLIC PARTICIPATION AND GOOD GOVERNANCE												
Strategic Objective: To develop governance structures and systems that will ensure effective public consultation and organizational discipline												
OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)												
Vote	Program me	Annual target	Baseline	Budget 2011/2012	Start Date	Completion Date	Annual Target 2011/12	Actual annual achievement 2011/12	Variance	Reasons for the variance	Project Owner	Required Evidence
6401	Sport	Junior Dipapadi	9 clusters established by early childhood development support structures to participant in various Sport& recreation.	25 000	01/01/2012	30/06/2012	submission of progress report on the process	Specification obtained from identified beneficiaries. Requisition generated and submitted to procurement on the 26/03/2012 to procure the services.	Purchase orders are not yet released and Services not yet procured.		Com Ser	Attendance register
750/64 01/358	Sport	Sport Development	Council approved six communities to benefit from the program(Daniel, Botshabelo, Mavuza, Vuheli,	630 000	01/07/2011	30/06/2012	Implementation	Specification obtained from identified beneficiaries. Requisition generated and submitted to procurement on the 26/03/2012 to procure the		Purchase orders are not yet released and Services not yet procured. Dysfunctional Moral Regeneration	Com Dev	Attendance register

			Xivulani & Tomu)						services.		Committee.			
750/64 01/364	Sport	Moral Regeneration	Moral regeneration committee established.	5 000	01/04/2012	30/06/2012	Moral regeneration committee established.	Two meetings convened but not attended.	None	Com serv	Attendance register & Invites			
750/62 51/317	Library and Archives - Library outreach	To conduct two library outreach per quarter	Identification of schools.	33 312	01/01/2012	30/06/2012	To conduct two library outreach per quarter	Six (6) outreach were conducted on the 24 th April 2012 World B at Makwivirini High School and Sasekani High School On the 18 th May 2012, Library Outreach was conducted at Ndengeza High, the grade 12. Zamani Community Library conducted Library Outreach at Xihlovo crèche On the 15 th June		com serv	Attendance Register			

	Functionalit y of ward committee	12 Monthly ward committee meetings		12 ward committee meetings	Operatio nal budget	01/04/2012	30/06/2012	12 Monthly ward committee meetings	3 ward committee meetings Done	None	None	CORP	6%	Copy of receipt of invitations Attendanc e registers minutes
	IDP	2 IDP Rep Forum Meetings attended		2 IDP Rep Forum Meetings attended	0	01/04/2012	30/06/2012	2 IDP Rep Forum Meetings attended	1 IDP Rep Forum Meetings attended	None	None	CORP	1%	Copy of receipt by directors
	Audit	Reports on Audit plan		12 reports submitted	0	01/04/2012	30/06/2012	12 Reports on Audit plan	Submissi on of progress audit report	None	None	CORP	1%	report
	Risk management	Reporting on risk management		12 reports	Operatio nal budget	01/04/2012	30/06/2012	12 Submission of progress risk report	6 risk reports submitted	6 risk reports outstandi ng	Due to shortage of staff the function was challenged, however a risk manager has since been appointed	COM	1%	report

4.AUDITED FINANCIAL STATEMENTS

4.1.1. Budget Executive Summary

4.1.1.1. REVENUE INDICATORS

Gross turnover from rates and major billable service tariffs, namely water, sanitation and solid waste is R43, 1M against the budget of R39, 4M, which is R26, 3M net of the estimated bad debt. The corresponding YTD revenue actually collected R18, 2M (R20.7M VAT incl). This sets the collection rate on current billing at 48%.

YTD revenue from other tariffs including traffic income is R11,5M compared to the budget of R10, 2M.

Total YTD revenue received excluding operating and capital transfers as well as VAT and an unspecified deposit is therefore R29, 7M.

Transfer receipts from the NRF for the YTD period amounted to R152, 8M, representing 99% of the annual budget of R153, 6M. The total annual budget should also include the roll over amount of R13, 2M, and the total annual budget will be R166, 8M.

Total revenue received to-date is R182.5M, which is 84,3% of the total annual projection of R216, 5M.

4.1.1.2. SPENDING INDICATORS

YTD **operating expenditure** is R111,8M against the budget of R143,4M, which is 77,9% of the total budget.

Employment costs of employees and public office allowances of councillors for the YTD totalled R83M, which is 57,8% of the total operating costs. An amount of R33,8 M in capital spending including PY projects payment has been recorded against the budget of R76,6M and total annual budget of R76, 6M.

Total YTD expenditure including VAT is R145,6M, which is 67% of the annual cash-based budget of R216, 5M.

The consumer services debt increased by R26M from R89M recorded at the end of the previous financial year to R115M (including the R42M from the previous system). The average monthly escalation factor is 2,4%.

Table A: Revenue collection figures for the YTD are as follows:

[illegible]

In order to arrive at revenue accruing to the municipality, the total collection figure is still to be adjusted downwards with transfers to the Provincial Transport Department and RTMC for vehicle registrations income, amounting to R1,1M and increased by VAT recovered (0.4M). The net effect will be R20.2M.

4.1.1.5. CASHFLOW OUTLOOK

The municipality ended the YTD period with a positive cash resources balance of R62M.

Statement of Financial Position
AS AT Jun 2012

		June 2011	Jun 2012
		R	R
ASSETS			
Current Assets			
Inventory		678 175	678 175
Bank and Cash		20 778 294	111 680 837
Other debtors		32 164 012	29 438 268
Consumer debtors		112 908 482	151 363 617
		-	-
Total Current Assets		166 528 964	293 160 897
Non-Current Assets			
Property, Plant and Equipment		174 894 362	174 894 362
Total Non-Current Assets		174 894 362	174 894 362
TOTAL ASSETS		341 423 326	468 055 260
LIABILITIES & NET ASSETS			
LIABILITIES			
Current Liabilities			
Other Current Liabilities		127 227 987	182 318 681
Provisions		1 373 656	1 373 656
Conditional Grants and Receipts		12 008 075	12 008 075
Accounts Payable		5 867 212	9 366 088
Grants & subs - capital		1 265 840	1 265 840
		-	-
Total Current Liabilities		147 742 770	206 332 340
TOTAL LIABILITIES		147 742 770	206 332 340
NET ASSETS			
Current yr surplus/ (deficit)		23 791 157	68 801 328
Unappropriated Surplus-Accumulate Deficit		169 889 400	192 921 592
TOTAL NET ASSETS		193 680 556	261 722 919
TOTAL LIABILITIES & NET ASSETS		341 423 326	468 055 260

4.1.1.6. FINANCIAL PERFORMANCE

STATEMENT OF FINANCIAL PERFORMANCE									
				Actual	Budget	Var	Var%	Actual	Budget
Vote Account	Description		Month	Month	Month	Month	Month	YTD	YTD (Av)
Income									
Agency income			-	-	-	-	0%	-	-
Grants & subs - capital			-	3 935 344	3 935 344	3 935 344	100%	33 950 000	47 223 915
Grants & subs - operating			-	9 968 994	9 968 994	9 968 994	100%	118 813 292	119 627 883
Other Income			1 496 336	850 381	-645 955	-76%	18 962 790	10 203 870	
Property Rates			2 100 507	2 000 000	-100 507	-5%	25 672 277	24 000 000	
Service Charges			1 717 558	1 286 205	-431 354	-34%	17 447 698	15 434 567	
Totoal income			5 314 402	18 040 924	12 726 523	71%	214 846 057	216 490 235	
Expenditure									
Bad debts			-	1 090 874	1 090 874	100%	-	13 090 471	
Employee related costs			6 026 951	6 090 156	63 205	1%	69 128 938	73 064 463	
General expenses			3 536 237	3 332 711	-203 527	-6%	17 027 193	39 991 250	
Other Current Liabilities			74 915	-	-74 915	0%	367 651	-	
Programmes			1 466 663	836 612	-630 051	-75%	8 124 515	10 039 326	
Project Expenditure			7 534 400	6 385 818	-1 148 582	-18%	33 780 538	76 628 721	
Remuneration of Councillors			1 177 632	1 165 279	-12 353	-1%	13 935 192	13 983 529	
Repairs & maintenance			991 986	524 377	-467 609	-89%	3 680 704	6 292 475	
Total expenditure			20 808 785	19 425 826	-1 382 959	-7%	146 044 729	233 090 235	
Surplus/(deficit)			(15 494 383)	(1 384 901)	14 109 482	1019%	68 801 328	(16 600 000)	

REVENUE SUMMARY									
				Actual	Budget	Var	Var%	Actual	Budget
Vote Account	Description		Month	Month	Month	Month	Month	YTD	YTD (Av)

6101	BUDGET & TREASURY		-	-	-	0%	-		
6103	HUMAN RESOURCES		-	31 490	31 490	100%	347 292	377 8	
6107	PROPERTY SERVICES		7 503	51 461	43 958	85%	367 440	617 4	
6111	FLEET & MACHINERY, ADMIN		1 000	1 296	296	23%	13 981	15 5	
6113	ASSETS & SUPPLY CHAIN		860	6 576	5 716	87%	100 305	79 0	
6115	REVENUE		3 316 537	16 238 022	12 921 485	80%	190 438 605	194 856 015	
6153	ECONOMIC DEVELOPMENT		3 109	6 883	3 774	55%	106 331	81 8	
6155	TOWN MANAGENT		15 809	18 997	3 188	17%	242 240	228 0	
6251	LIBRARY & ARCHIVES		-	-	-	0%	-		
6255	COMMUNITY HALLS & FACILITIES		10 640	6 908	-3 733	-54%	101 611	83 0	
6267	CEMETERIES & CREMATORIIUMS		3 861	174	313	7%	52 292	50 0	
6301	HOUSING		-	-	-	0%	-		
6357	PUBLIC SAFETY, OTHER		-	-	-	0%	-		
6401	SPORT & RECREATION		3 088	5 000	912	38%	124 547	60 0	
6501	SOLID WASTE		318 679	324 606	927	2%	3 841 297	3 895 50	
6551	SEWERAGE		179 957	153 898	059	-17%	2 153 404	1 846 93	
6603	PUBLIC TRANSPORT		-	297	297	100%	070	600	
6607	VEHICLE TESTING & LICENSING		201 759	345 780	144 021	42%	5 077 278	4 149 294	
6651	WATER DISTRIBUTION		1 223 343	815 027	-408 316	-50%	11 522 553	9 780 337	
	Total income		5 286 146	18 010 415	12 724 269	71%	214 491 247	216 124 435	