



APPROVED BUDGET OF

GREATER GIYANI MUNICIPALITY

**2025/26 TO 2027/28
MEDIUM TERM REVENUE AND EXPENDITURE
FORECASTS**

Approved by council on 29 May 2025

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Part 1 – Approved Budget

1.1 Mayor's Report

Greater Giyani Municipality derives its existence from the Constitution of the Republic of South Africa, and as such we are mandated in terms of section 152 (objects of local government) to perform the following functions: -

“Provision of democratic and accountable government for local communities, ensuring the provision of services to communities in a sustainable manner, promotion of social and economic development, promotion of safe and healthy environment, encourage the involvement of communities and community organizations in the matters of local government.” Constitution, RSA

This section is complimented and supported by section 153 (Developmental duties of municipalities) sub section (a) ***that a municipality must, structure and manage its administration, and budgeting and planning processes to give priority to the basic needs of the community, and to promote the social and economic development of the community.***

For us to deliver services as alluded to and per the constitution of the Republic of South Africa, we must have a credible funded budget with thorough estimate of income and expenditure.

With this budget that I am presenting today, I want to assure fellow citizens that Greater Giyani Council will deliver services as per the constitution and in line with the mandate of the ruling African National Congress.

Furthermore, the Systems Act (Section 2) gives powers to the municipality to consult the local community on the following: -

“The level, quality, range and impact of the municipal services provided by the municipality, either directly or through another service provider, give members of the local community equitable access to the municipal services to which they are entitled, to promote and to undertake development in the municipality”.

These prescripts are also cited and supported by the White Paper on Local Government (1998), under review, which put more emphasis on the role of a Developmental Local Government system in South Africa.

Through this budget we pledge to honour our commitment to create a developmental local government which will be sustainable, while meeting the socio-economic and material needs of our people in a holistic way.

The 25th of May is celebrated annually in the African diaspora popularly known as Africa Day. We are celebrating Africa day 2025 as declared by the AU under the theme ***“justice for Africans and people of African descent through reparations”***. The theme emphasizes the continents commitment to address the enduring impact of historical injustices which still bedevil most of our countries.

We must celebrate Africa month while at the same time commemorating the foundation and vision laid by of our forebearers, this theme highlights the continent journey towards achieving socio economic and political development while shaping a positive narrative for the future.

I think it is befitting, that as Africans we take pride and stand tall to remember where we come from and to reflect on our heritage and identity.

We pay tribute to the progressive and genuinely Pan Africanist proponents of African unity and in particular the following leaders: -

As part of supporting the vision of the African unity, the progressive South African government deployed man and women to join African peace keeping mission in the eastern DRC, supported by SADEC and United Nation.

As we to take this moment to pay tribute to all selfless and dedicated South Africans soldiers who lost their life in an endeavour to fight for peace in Africa, In solidarity with the fallen heroes and heroines, the people of DRC, genocide affected people of Palestine, I humbly request that we take a moment of silence to pay tribute to our comrades, brothers and sisters and many others who might have lost their life in their patriotic duties.

We are gathered here today while the country and the world are celebrating the struggle and the contributions of workers both local and international. We want to join all trade unions and workers worldwide to celebrate the political significance of this month.

We will forever cherish the month of May as the genesis for the right of workers globally. We will continue to recognize the role played by the workers trade unions and other parties to achieve better standards of workers.

I would be naïve if I don't celebrate and salute our own workers as led by the leadership of SAMWU and IMATU for your progressive contributions to the labour issues in our institution.

As I present the budget of the Greater Giyani Municipality, allow me to quote from Marxist and Revolutionary, Amilcar Carbral who said,

“Always bear in mind that the people are not fighting for ideas, for the things in anyone's head. They are fighting to win material benefits, to live better and in peace, to see their lives go forward, to guarantee the future of their children”.

Putting to context the quote from Carbral, it is very clear that the masses of our people are more concern with material benefits and want to live better for the future of their families. It is very clear that the voters voted for better life with their communities. I hope that the budget I am presenting today will respond to the needs of our people.

As we endeavour to locate our budget within national dynamics and global space, one can correctly attest that the impact of the dollarization and the balance of forces are being felt world-wide.

Erstwhile, this budget is being presented in times when tension created by multi polarization and the impact of the current global challenges which include, Ukraine - Russia war, Israel – Palestine conflict, US tariff policies, conflicts in the DRC, Challenges in west Africa and the rise in fuel prices.

This scenario was also cited in the budget speech by the finance minister, Mr Enoch Gondongwana, as he said “The global economy is facing heightened trade tensions and elevated policy uncertainty with worrying economic consequences. Finance minister”.

Fellow residents, we need to take cognisance of the fact that Greater Giyani municipality is not an island and that we do not exist in isolation, hence, our livelihoods, the economy and politics are interlinked to what is happening in the country and the world.

We must perpetually and always appreciate what is happening in other parts of the world to arrive at sound and measured decisions on fiscal arrangement.

Most importantly, I want to thank the office of the speaker not only for the good work done during the successful public participation programme for the last six months, but for the effectiveness and the efforts in generating the inputs from community members. Equally, I would be naïve if I don't acknowledge the good work done by the joint portfolio committees on **PLANNING AND LED** and the **FINANCE** in leading the programme.

Programme director, For the municipal planning to be developmentally oriented, the team was propelled and mandated in terms section 23 (1) which provides that that a municipality must undertake developmentally oriented planning to ensure that our planning:

(a) strives to achieve the objects of local government set out in section 152 of the Constitution.

(b) gives effect to its developmental duties as required by section 153 of the Constitution.

The assertion above is also cited in the local government municipal finance management act.

This budget is being influenced by the different challenges faced by our communities and the opportunities we foresee to build the better tomorrow.

- ✓ The high unemployment rate within our communities,
- ✓ lack of sustainable services,
- ✓ The growing allocation of residential site in almost all our villages and townships, which needs roads infrastructure,
- ✓ Needs for services in new settlements such as Risinga, eco park, Siyandhani and Ngove project H.
- ✓ Water, and high demand for electricity. All these grey areas put a serious financial obligation on the municipality.

The budget, I am presenting has been subjected to a rigorous consultation with our communities and various stakeholders such as Chiefs, civil society structures and Business forums. We engaged on this important pillar of our democracy knowing precisely that the public participation should inform all processes associated with local government parameters.

We are approving our IDP and Budget under a very stringent economic challenges as I alluded to earlier. The high inflation rate, increase in the repo rates and the upward increment of fuel has exacerbated and impacted negatively on the local economic growth and the subsistence of our people.

We call all our community members, the business community and all key stakeholders to be vigilant during this difficult period. Despite these economic down turns, we want to urge fellow citizen to continue with the culture of payment of services so that the municipality continue to render sustainable services to the communities.

We should intensify this campaign of ensuring that business communities and property owners pay for the rates and taxes to ensure that the municipality generate its own revenue which is essential to fast-track service delivery to our communities.

The IDP/Budget to be approved here today with its policies and the tariff structure which generally reflect an increase rate of 4.3%. We call upon our rate payers to realize that paying for rates and taxes is an investment which will see our communities developing and to ensure that sustainable services are prioritized.

As we Move forward to the new financial year, there will be numerous **catalytic projects** which are expected to start during the year under review and some might start at the beginning of new financial year.

These projects include and amongst others, the following: -

- Tshwane University of technology Giyani campus, which has started already.
- Siyandhani Airstrip Development
- Opening of the Kruger National Park Shongoni gate development
- Giyani Town Attained Anchor status.
- Solar Farm Development Project.

I am making a commitment that we will elaborate more regarding all catalytic projects in Greater Giyani Municipality during the **State of the Municipality Address (SOMA)** to be held before the end of the financial year.

We call upon the administration to begin developing plans to ensure that these projects are aligned with the municipal vision and are successfully implemented. This will necessitate the political component to exercise their responsibility of oversight role.

We also call upon our entire municipal workforce to realize that we need each other to intensify service delivery to our people, we have an obligation to responds to the needs of our people, to commit ourselves and to work towards the noble goal of ensuring that our people receive quality-sustainable service delivery.

The finance minister Honourable Enoch Godongwana presented the final budget speech of the seventh administration on May 21, 2025, it effectively addresses current challenges the country faces and the prospective future.

The major segment of the speech provides insights into the global and domestic economic outlook, while the subsequent part offers a comprehensive overview of government estimate of income and the estimate expenditures.

The concluding part predominantly focuses on challenges, highlighting the awareness of the prevailing economic realities in the country at large.

In respond to the 2025 budget, the president of the Republic of South Africa, President Matamela Cyril Ramaphosa said, “***The 2025 fiscal framework and revenue proposal will drive the economic growth and serve as an instrument to relieve poverty for the people of South Africa***”.

In support of the budget as delivered by the minister, the president further said “***the Budget will intervene in growing the economy and supporting the livelihoods of our people and a critical instrument to drive development, eradicate poverty and narrow inequality. At a time of constrained economic growth and narrow fiscal space, the budget will direct sufficient resources to activities that encourage inclusive growth and lay the groundwork for sustained economic recovery***”.

In welcoming the budget speech as presented by the honourable minister, Godongwana, we believe that the budget will advance the strategic priorities of the National Government inclusive growth and job creation, reducing poverty and tackling the high cost of living and building a capable, ethical and developmental state. ***This is in line with the National Development Plan (NDP 2030, RSA).***

In his budget vote, the minister made the following commitment, “***Municipalities will receive R552.7 billion over the same period. The split addresses the fiscal realities faced by provinces and local governments. The allocations will fund increases in the cost of bulk water and electricity costs provided for free to needy households***”.

I hope the budget I am presenting today will complement the vision of the national government and provincial government respectively. Reducing poverty and tackling unemployment through this budget is our priority. The budget will allocate considerable resources to infrastructure development which will promote growth and job creation. Local economic development initiatives will also be considered.

Fellow citizens we must rally behind government interventions, particularly in areas like economic development, growth, and substantial job creation.

We are committed to ensuring that mechanisms are put in place to implement and continuously evaluate our work. We have a clear roadmap to deliver services to our people in a short term, as well as the long term.

We wish to thank the Municipal Manager and all senior managers for responding to section 6 (2) of the local government municipal systems act, ***which direct the municipal administration to be responsive to the needs of the local community***. We appreciate

the good work you are doing together with the entire work force in improving the lives of our people.

FINANCIAL VIABILITY

We are happy to announce that the municipality has remained financially viable and that we had been able to maintain a positive bank balance and remain able to meet all financial commitments. The Municipality current ratio as of the 30 April 2025 which is the ratio that measures the municipality ability to meet its short-term commitment remains above the prescribed norm. This is an indication that the Municipality can meet its obligation without having to sell its inventories. This also implies to the municipality solvency ratio which also indicate that we can meets long-term obligations as we are also performing above the prescribed norm.

The Municipality has obtained an unqualified audit opinion for three consecutive years with an improvement in the last financial year.

This achievement is a symbol of commitment by both the political and administrative teams of the municipality. This shows the willingness by leaders to improve governance.

Owing to this outstanding performance, the municipality received the following awards during the SALGA “**MOSES BIG MOSS MALULEKE**” during the year under review.

- ***Awards for not incurring UIFW for 2023/2024.***
- ***Improved municipal grading.***
- ***Sustaining unqualified audit opinion 2023/2024.***
- ***Receiving additional MIG after 100% spending of allocation for 2023/2024.***
- ***Spending 95% of additional allocation for 2023/2024.***

While celebrating this big achievement, we acknowledge challenges of low revenue collection which remains a big challenge to the municipality. The inability to pay municipal services by some of our consumers due to socio economic status of some of the residents. This contributes to poor revenue collection in our municipality. We have recently hosted a strategic revenue enhancement session to mitigate on some of these challenges. The outcome and output from session will assist to improve and expand the current low revenue base of the municipality.

As municipality we are extending an invitation to all residents with outstanding municipal debts to take advantage of a special programme designed to help them settle their accounts.

As part of this initiative, the municipality is offering substantial discounts to individuals who come forward to resolve their debts, providing a unique opportunity for financial relief and a fresh start.

This programme is part of the council commitment to fostering a sense of community responsibility and ensuring that residents can enjoy essential services without the burden of debt.

It is our believe that by settling their accounts, as financial obligations will also contribute to the municipality's ability to deliver improved services, such as water, sanitation, and waste management.

Residents are therefore urged to take this opportunity to settle their debts to help stabilise the municipality's finances.

On tariff increases

To continue providing sustainable services, the municipalities will maintain tariff increases at levels that reflect an appropriate balance between the affordability to poorer households and other customers while ensuring the financial sustainability of the municipality.

In this regard some cost drivers may necessitate increases above Consumer Price Inflation (CPI).

It is on this basis that tariffs are reviewed to ensure sufficient cash is generated to remain focused on effective service delivery that is economical and equitable to all communities.

Indigents

In compliance with the Municipal Indigent Policy, which guide and provide initiatives to improve the lives of indigents and to improve access to Free Basic services, the council has developed and approved the indigent policy.

The policy recognizes the need for intergovernmental co-operation in the process of dealing with indigents but places a specific emphasis on the municipal sphere, recognizing the important role local government has in effectively addressing the needs of indigent households.

The Municipal Indigent Policy Framework was to guide municipalities to develop its own policies, and standing before your august house, I am happy to pronounce that the council has developed and approved its indigent policy as the subordinate to the national municipal indigent policy.

The municipality is calling upon residents who qualify for indigents social wage packages to come forward and register so that they can benefit from this policy.

The municipality has customised the guidelines to suit our situations and we are making commitment that registered indigents will continue receiving the following services:

- Registered indigent will receive **100% rebates on assessment rates.**
- All indigents are guaranteed **Free 6 Kilolitres of water** and lastly all registered indigents will receive **Free refuse removal.**

Electricity

For so many years even during apartheid our people were deprived of this fundamental right by the apartheid regime, however since the dawn of democracy, the ANC government brought plans to take electricity to the people. This was in support of the slogan, “**electricity is not a privilege but a right**”. Slowly but surely this ANC led government is leaving up to its commitment and I am happy honorable members, that as municipality we were able distribute electricity to all the 91 villages in Greater Giyani municipality. But however, we are aware that the municipality is growing and that the new settlements need to be electrified.

I have the honour to present to this May house the 2025/26 IDP/ budget.

Here under are the projects for 2025/26:

Project Descriptions	2025/26 Budgets
Upgrading of Parking Lot	434 782.61
Spatial Development Framework review	1 043 478.26
Section E upgrading of 13km from gravel to paving	12 223 298.26
Section E Sports Centre	8 695 652.17
Refurbishment of Sporting Facilities (Gawula)	2 608 695.65
Refurbishment of Giyani Stadium & Section A Tennis Court	1 304 347.83
Refurbishment of Giyani Community Hall	3 304 347.83
Phikela Upgrading from Gravel to Paving	347 826.09
Nwa- Mankena Upgrading of internal streets	19 053 599.23
Noble Hook Upgrading from Gravel to Paving	347 826.09
Ndhambi Upgrading from Gravel to Paving	347 826.09
Muxiyani Upgrading from Gravel to Paving	347 826.09
Mageva Sports Centre	8 695 652.17
Land Use Scheme Review	1 043 478.26
Khakhala Upgrading from gravel to paving	26 434 782.61
Khakhala Upgrading from gravel to paving	117 356.52
GOLF COURSE DEVELOPMENT	173 913.04
Construction of market stalls (10 market stalls)	4 347 826.09
Babangu Internal Streets Upgrading from gravel to paving	23 051 661.64
Automated PMS System	869 565.22
Development cost (By laws)	95 652.17

Acquisitions (walk through metal detector & exray machine)	956 521.74
Acquisitions (Vehicles)	1 739 130.43
Acquisitions (tablets & printers)	304 347.83
Acquisitions (Purchase of skip bins)	869 565.22
Acquisitions (Patrol management system (Clocking System)	521 739.13
Acquisitions (Machinery & equipment)	6 956 521.74
Acquisitions (Law enforcement equipment)	43 478.26
Acquisitions (Installation of cameras & monitor)	565 217.39
Acquisitions (Help desk system)	521 739.13
Acquisitions (Furniture & Fittings)	1 347 826.09
Acquisitions (Computer equipment)	1 043 478.26
Acquisitions (Air conditioners)	434 782.61
Installation of energy saving streetlights	3 478 260.87
Installation of Solar Roof Top in municipal buildings	2 608 695.65
TOTALS	136 280 698.26

With these allocations we aim to bring tangible changes to the lives of our people. The State President, through the State of the Nation Address, has explicitly given marching orders regarding what government need to do for the betterment of our people. Our long-standing objectives are reducing poverty, creating jobs and ensuring a better life for all.

I am mindful that poverty still afflicts and chains most of our rural population. I am mindful that serious service backlogs and lack of adequate infrastructure network are still issues to be addressed aggressively throughout our municipality.

It is now my honour to formally table the **Original Budget 2025/2026 IDP, and MTREF BUDGET and TARRIF STRUCTURE FOR 2025/26 FINANCIAL YEAR AND THE TWO OUTER YEARS 2026/27 and 2027/28** for **Approval** by Council.

1.2 Council Resolutions

On 29 May 2025 the Council of Greater Giyani Local Municipality met at Giyani Community Hall to consider the approved budget of the municipality for the financial year 2025/26. The Council approved and adopted the following resolutions:

1. The Council of Greater Giyani Local Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
 - 1.1. The annual budget of the municipality for the financial year 2025/26 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 18.
 - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 19.
 - 1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table 21; and
 - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 22.
 - 1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following sheets:
 - 1.2.1. Budgeted Financial Position as contained in sheet A6-finpos.
 - 1.2.2. Budgeted Cash Flows as contained in sheet A7 – C flow.
 - 1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in sheet A8 – Res recon.
 - 1.2.4. Asset management as contained in sheet A9 - Asset; and
 - 1.2.5. Basic service delivery measurement as contained in sheet A10 – Ser del.
2. The Council of Greater Giyani Local Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2025:
 - 2.1. the tariff structure of municipal services as set out in Annexure A.
3. To give proper effect to the municipality's annual budget, the Council of Greater Giyani Local Municipality approves:
 - 3.1. That cash backing is implemented through the utilisation of a portion of the revenue generated from property rates to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.

SIGNED FOR AND ON BEHALF OF
THE GREATER GIYANI MUNICIPAL COUNCIL

SPEAKER

29/05/2025

CLLR A E MBOWENI

DATE

MAYOR

29/05/2025

CLLR T ZITHA

DATE

COUNCILLOR FOR FINANCE

29/05/2025

CLLR N H P NDABA

DATE

1.3 Executive Summary

National Treasury's MFMA Circular No. 129 and 130 were used to guide the compilation of the 2025/26 MTREF.

The main challenges experienced during the compilation of the 2025/26 MTREF can be summarised as follows:

- The ongoing difficulties in the national and local economy.
- Aging and poorly maintained water, roads infrastructure.
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality.
- Wage increases for municipal staff that continue to exceed consumer inflation, as well as the need to fill critical vacancies.
- Affordability of capital projects – original allocations had to be reduced and the operational expenditure associated with prior year's capital investments needed to be factored into the budget as part of the 2025/26 MTREF process; and

The following budget principles and guidelines directly informed the compilation of the 2025/26 MTREF:

- The 2024/25 Adjustments Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget were adopted as the upper limits for the new baselines for the 2025/26 annual budget.
- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals.
- Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality. In addition, tariffs need to remain or move towards being cost reflective and should consider the need to address infrastructure backlogs.
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act.

In view of the aforementioned, the following table is a consolidated overview of the proposed 2025/26 Medium-term Revenue and Expenditure Framework:

Table 1 Consolidated Overview of the 2025/26 MTREF

	Adjustment Budget	Budget Year	Budget Year +1	Budget Year + 2
	2024/25	2025/26	2026/27	2027/28
	R"000	R"000	R"000	R"000
Total Operating Revenue	602,242	601,771	596,213	626,893
Total Operating Expenditure	744,964	749,897	763,463	782,467
Surplus/ Deficit for the year	(57,088)	(76,820)	(89,787)	(74,541)
Total Capital Expenditure	171,912	136,281	129,292	145,008

Total operating revenue has gone down by 0.08 per cent or R471 thousands for the 2025/26 financial year when compared to the 2024/25 Adjustments Budget. For the two outer years, operational revenue will decrease by 0.92 and increase by 5.15 per cent respectively.

Total operating expenditure for the 2025/26 financial year has been appropriated at R749,8 million and translates into a budgeted deficit of R76,8 million. When compared to the 2024/25 Adjustments Budget, operational expenditure has gone up by 0,66 per cent in the 2025/26 budget and increase by 1.81 and 2.49 per cent for each of the respective outer years of the MTREF. The operating deficit for the two outer years steadily increased to R89,7 million and then decrease to R74,5 million. This deficit is due to noncash items which is budgeted properly for three years.

The capital budget which includes capital assets amount to R136,2 million for 2025/26. The capital budget decreases to R129,2 million in the 2026/27 financial year and then increases to R145 million in 2027/28. A substantial portion of the capital budget will be funded from the local government equitable share over MTREF. The balance will be funded from internally generated funds.

1.3.1. Operating Revenue Framework

For Greater Giyani Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices must be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy.
- Growth in the Municipality and continued economic development.
- Efficient revenue management, which aims to ensure a 60 per cent annual collection rate for property rates and other key service charges.
- Achievement of full cost recovery of specific user charges especially in relation to trading services.
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service.
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA).

The following table is a summary of the 2025/26 MTREF (classified by main revenue source):

Table 2 Summary of revenue classified by main revenue source.

LIM331 Greater Giyani - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	7 972	8 276	9 063	9 184	12 604	12 604	12 604	13 045	12 660	13 217
Sale of Goods and Rendering of Services		1 193	1 703	3 054	2 182	1 762	1 762	1 762	1 832	1 817	1 896
Agency services		-	0	-	6 000	1 000	1 000	1 000	5 000	-	-
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		2 894	3 284	3 993	1 522	1 522	1 522	1 522	1 588	1 661	1 734
Interest earned from Current and Non Current Assets		8 150	17 351	25 579	27 216	22 278	22 278	22 278	23 236	24 305	25 374
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		103	446	274	710	221	221	221	361	378	394
Licence and permits		6 662	7 100	7 211	8 450	8 690	8 690	8 690	9 157	9 578	10 000
Special rating levies		-	-	-	-	-	-	-	-	-	-
Operational Revenue		123	454	65	2 600	6 465	6 465	6 465	5 086	5 382	5 578
Non-Exchange Revenue											
Property rates	2	67 331	72 852	86 840	84 316	84 316	84 316	84 316	89 712	93 839	97 968
Surcharges and Taxes		31	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		1 262	1 164	707	355	142	142	142	710	743	775
Licences or permits		62	68	143	120	220	220	220	250	262	273
Transfer and subsidies - Operational		352 183	396 155	394 013	410 474	410 704	410 704	410 704	426 958	419 612	442 563
Interest		26 412	32 418	40 709	23 812	23 812	23 812	23 812	24 836	25 978	27 121
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Gains		11 085	4 211	4 196	-	28 505	28 505	28 505	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contrib		485 463	545 483	575 847	576 941	602 242	602 242	602 242	601 771	596 213	626 893

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from rates forms a significant percentage of the revenue basket for the Municipality. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2025/26 financial year, revenue from rates and services charges totalled R102, 7 million. This stabilises at R106,4 million and R111.1 million in the respective financial years of the MTREF. The municipality also have an approved revenue enhancement strategy which is in implementation.

Operating grants and transfers totals R426,9 million in the 2025/26 financial year and steadily increases to R442,5 million by 2027/28.

Table 3 Operating Transfers and Grant Receipts

LIM331 Greater Giyani - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		325 727	362 138	383 590	410 154	410 454	410 454	426 658	419 307	442 253
EPWP Incentive	—	3 409	4 035	2 433	3 348	3 648	3 648	3 708	—	—
Finance Management	—	2 000	2 400	4 671	2 400	2 400	2 400	2 400	2 500	2 600
Local Government Equitable Share	—	320 318	352 203	376 486	396 848	396 848	396 848	395 772	393 730	411 529
Municipal Drought Relief	—	—	3 500	—	—	—	—	—	—	—
Municipal Infrastructure Grant	—	—	—	—	3 558	3 558	3 558	3 753	4 077	4 265
Energy Efficiency and Demand Management	—	—	—	—	4 000	4 000	4 000	4 000	—	4 000
Integrated National Electrification Programme	—	—	—	—	—	—	—	17 025	19 000	19 859
Provincial Government:		—	—	—	—	—	—	—	—	—
Integrated National Electrification Programme										
District Municipality:		—	—	—	—	—	—	—	—	—
[insert description]										
Other grant providers:		259	288	302	320	250	250	300	305	310
National Departmental Agencies_Local Government	—	259	288	302	320	250	250	300	305	310
Total Operating Transfers and Grants	5	325 986	362 426	383 892	410 474	410 704	410 704	426 958	419 612	442 563

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the Municipality.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases more than the 4.3 per cent upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity and water, petrol, diesel, chemicals, cement etc. The current challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. Within this framework the Municipality has undertaken the tariff setting process relating to service charges as follows.

1.3.2. Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the rate ratio for the non-residential categories, public service infrastructure and agricultural properties relative to residential properties to be 0, 25:1. The implementation of these regulations was done in the previous budget process and the Property Rates Policy of the Municipality has been amended accordingly.

Table 4 Comparison of proposed rates to levied for the 2025/26 financial year.

Category	Current Tariff (1 July 2024)	Proposed tariff (From 1 July 2025)
	c	C
Residential properties	0,00877	0,00915
State owned properties	0,05572	0,05812
Business & Commercial	0,03509	0,03659

The following table compares current and proposed amounts payable from 1 July 2025:

Table 5 Comparison between current waste removal fees and increases

Description	Current tariffs 2024/25	Proposed tariffs 2025/26
Refuse Removal daily collection	R3 695 per incident	R4 042 per incident
Refuse removal Businesses	R2 495 per month	R2 729 per month
Refuse removal government	R2 495 per month	R2 729 per month
Refuse removal Business Medium	R1 247 per month	R1 365 per month
Refuse removal Business Small	R 526 per month	R 576 per month
Refuse removal residential	R 86 per month	R 90 per month
Refuse removal indigent	Free	Free

1.3.3. Operating Expenditure Framework

The Municipality expenditure framework for the 2025/26 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan.
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit.
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA.
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan.
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and

The following table is a high-level summary of the 2025/26 budget and MTREF (classified per main type of operating expenditure):

Table 6 Summary of operating expenditure by standard classification item

Expenditure											
Employee related costs	2	152 355	161 581	170 974	203 647	202 541	202 541	202 541	225 949	228 980	238 735
Remuneration of councillors		23 871	25 184	26 274	25 800	29 257	29 257	29 257	27 719	28 994	30 270
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	7 596	8 443	9 650	14 350	11 091	11 091	11 091	11 955	14 145	14 895
Debt impairment	3	14 419	89 769	97 961	125 000	125 000	125 000	125 000	125 000	125 000	125 000
Depreciation and amortisation		102 072	92 930	103 157	104 000	104 000	104 000	104 000	108 576	113 462	116 298
Interest		6 670	4 568	5 235	-	-	-	-	-	-	-
Contracted services		87 869	87 454	105 593	139 316	172 772	172 772	172 772	145 162	144 618	146 385
Transfers and subsidies		600	1 600	1 500	1 600	1 600	1 600	1 600	1 800	1 900	1 950
Irrecoverable debts written off		-	19 881	-	-	-	-	-	-	-	-
Operational costs		51 607	57 113	71 115	97 358	98 702	98 702	98 702	103 735	106 365	108 933
Losses on disposal of Assets		14 382	4 206	2 312	-	-	-	-	-	-	-
Other Losses		3 499	3 792	7 000	-	-	-	-	-	-	-
Total Expenditure		464 941	556 522	600 772	711 070	744 964	744 964	744 964	749 897	763 463	782 467

The budgeted allocation for employees related costs for the 2025/26 financial year totals R225, 9 million, which equals 30.13 per cent of the total operating expenditure. Based on circular 130 CPI inflation, the salary increases have been factored into this budget at a percentage increase of 4,3 per cent for the 2025/26 financial year. An annual increase of 4,6 per cent and 4,4 per cent has been included in the two outer years of the MTREF.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The percentage used for employees related cost was also used to councillors while waiting for the release of determination of upper limit.

The provision of debt impairment was determined. For the 2025/26 financial year this amount equates to R125 million and remain the same until 2027/28. While this expenditure is a non-cash

flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R108 million for the 2025/26 financial and equates to 14.48 per cent of the total operating expenditure.

Inventory Consumed comprise of amongst others the inventory for maintenance. For 2025/26 the appropriation against this group of expenditure has gone up by 7.79 per cent (R864 thousand) and continues to go up at 18,32 per cent and 5,3 per cent for the two outer years.

Operational costs comprise of various line items relating to the daily operations of the municipality and operational projects. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. For 2025/26 this expenditure increases by 5,10 per cent.

1.3.4. Priority given to repairs and maintenance.

Aligned to the priority being given to preserving and maintaining the Municipality current infrastructure, the 2025/26 budget and MTREF provide for extensive growth around asset maintenance, as informed by the asset renewal strategy and repairs and maintenance plan of the Municipality. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance:

Table 7 Operational repairs and maintenance

Repairs and Maintenance by Expenditure Item	8										
Employee related costs		-	-	-	-	-	-	-	-	-	-
Inventory Consumed (Project Maintenance)		19 082	4 223	14 140	58 000	102 005	102 005	102 005	54 251	53 706	59 486
Contracted Services		-	-	-	-	-	-	-	-	-	-
Other Expenditure		-	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	9	19 082	4 223	14 140	58 000	102 005	102 005	102 005	54 251	53 706	59 486

During the compilation of the 2025/26 MTREF operational repairs and maintenance was identified as a strategic imperative owing to the aging of the Municipality infrastructure and historic deferred maintenance. The total allocation for 2025/26 equates to R54.2 million and decrease of 46,82 per cent in relation to the Adjustment Budget and it further increases by 10,76 percent in 2027/28 financial year. In relation to the total operating expenditure, repairs and maintenance comprises of 7.23; 7.03 and 7.60 per cent for the respective financial years of the MTREF.

1.3.5. Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the Municipality Indigent Policy. The target is to register 500 or more indigent households during the 2025/26 financial year, a process reviewed every two years.

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

1.3.6. Capital expenditure.

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 8 2025/26 Medium-term capital budget per vote

Capital Expenditure - Functional											
Governance and administration		101 406	129 830	164 437	22 650	26 450	26 450	26 450	14 052	15 261	15 417
Executive and council		–	–	–	–	–	–	–	–	–	–
Finance and administration		101 406	129 830	164 437	22 650	26 450	26 450	26 450	14 052	15 261	15 417
Internal audit		–	–	–	–	–	–	–	–	–	–
Community and public safety		23 577	39 530	(16 803)	29 816	15 850	15 850	15 850	25 217	17 913	9 565
Community and social services		8 799	4 281	(13 080)	1 900	1 200	1 200	1 200	3 478	–	–
Sport and recreation		5 735	17 575	(1 288)	27 866	14 650	14 650	14 650	21 304	17 913	9 565
Public safety		2 435	–	(2 435)	50	–	–	–	435	–	–
Housing		6 608	17 674	(0)	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–
Economic and environmental services		(16 940)	(5 281)	(4 242)	89 155	83 855	83 855	83 855	89 620	88 292	110 078
Planning and development		1 758	–	733	6 900	2 200	2 200	2 200	7 304	4 348	870
Road transport		(18 698)	(5 281)	(4 975)	82 255	81 655	81 655	81 655	82 315	83 945	109 209
Environmental protection		–	–	–	–	–	–	–	–	–	–
Trading services		(6 872)	4 597	396	38 884	45 756	45 756	45 756	7 391	7 826	9 948
Energy sources		(8 548)	4 597	(54)	33 279	31 828	31 828	31 828	6 522	6 522	8 122
Water management		–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–
Waste management		1 676	–	450	5 605	13 929	13 929	13 929	870	1 304	1 826
Other		–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	3	101 170	168 676	143 789	180 505	171 912	171 912	171 912	136 281	129 292	145 008

Road transport receives the highest allocation of R82,3 million in 2025/26 which equates to 60,40 per cent of the total capital budget. Sports & Recreation is at 15,63 per cent R21,3 million.

Further detail relating to asset classes and proposed capital expenditure is contained in Table A9 (Asset Management). In addition to the MBRR Table A9, MBRR Tables SA34a, b, e provides a detailed breakdown of the capital programme relating to new asset construction, capital asset renewal as well as operational repairs and maintenance by asset class.

1.4. Annual Budget Tables

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2025/26 budget and MTREF as approved by the Council. Each table is accompanied by explanatory notes on the following page.

Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the Municipality budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF.
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
 - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive and is improving indicates that the necessary cash resources are available to fund the Capital Budget.
4. The Cash backing/surplus reconciliation shows that in previous financial years the municipality was not paying much attention to managing this aspect of its finances, and consequently many of its obligations are not cash-backed. This places the municipality in a very vulnerable financial position, as the recent slow-down in revenue collections highlighted. Consequently, Council has taken a deliberate decision to ensure adequate cash-backing for all material obligations in accordance with the recently adopted Funding and Reserves Policy. This cannot be achieved in one financial year. But over the MTREF there is progressive improvement in the level of cash-backing of obligations. It is anticipated that the goal of having all obligations cash-back will be achieved by 2025/26, when a small surplus is reflected.
5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase. In addition, the municipality continues to make progress in addressing service delivery backlogs.

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognized – capital) and so does not balance to the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for Electricity, Water and Wastewater functions, but not the Waste management function.
4. Functions that show a deficit between revenue and expenditure are being financed from rates revenues and other revenue sources reflected under the Budget and treasury Office.

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the Municipality. This means it is possible to present the operating surplus or deficit of a vote.

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue is R673 million in 2025/26 and increase to R707,9 million by 2027/28. This represents a year-on-year decrease of 2.15 per cent for the 2025/26 financial year and an increase of 5.08 per cent for the 2027/28 financial year.
2. Revenue to be generated from property rates is R89.7 million in the 2025/26 financial year and increases to R97.9 million by 2027/28 which represents 14,91 per cent of the operating revenue base of the municipality and therefore remains a significant funding source for the municipality. It increases over the medium-term and tariff increases have been factored in at 4,3 per cent ,4,6 percent and 4.4 per cent for each of the respective financial years of the MTREF.
3. Services charges relating to refuse removal constitutes the bigger component of the revenue basket of the municipality totalling R13 million for the 2025/26 financial year and increasing to R13,2 million by 2027/28. For the 2025/26 financial year services charges amount to 2,17 per cent of the total revenue base and decrease to 2,11 per cent per annum by 2027/28.
4. Transfers recognized – operating includes the local government equitable share and other operating grants from national and provincial government. It needs to be noted that in real terms the grants receipts from national government increase rapidly over the MTREF by 3.96 per cent for 2025/26 financial year and decrease to 1,72 and increases to 5,47 per cent in 2027/28 financial year.

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. In relation to multi-year appropriations, for 2025/26 to 2027/28 has not been allocated.
3. Single-year capital expenditure has been appropriated at R136,2 million for the 2025/26 financial year and remains relatively constant over the MTREF at levels of R129.2 million and R145 million respectively for the two outer years.
4. The capital programme is funded from capital and provincial grants and transfers, public contributions, and donations, borrowing and internally generated funds from current year surpluses. For 2025/26, capital transfers totals R62 million and escalates to R70 million by 2027/28.

Explanatory notes to Table A6 - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity, i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table A6 is supported by an extensive table of notes providing a detailed analysis of the major components of several items, including:
 - Call investments deposits.
 - Consumer debtors.
 - Property, plant, and equipment.
 - Trade and other payables.
 - Provisions non-current.
 - Changes in net assets; and
 - Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. The approved 2024/25 MTREF provides for a further net decrease in cash of R150 million for the 2024/25 financial year resulting in an overall projected position cash position of R98,1 million at year end.
4. As part of the 2024/25 mid-year review and Adjustments Budget this unsustainable cash position had to be addressed as a matter of urgency and various interventions were implemented such as the reduction of expenditure allocations and rationalization of spending priorities.
5. The 2025/26 MTREF has been informed by the planning principle of ensuring adequate cash reserves over the medium-term.
6. Cash and cash equivalents total R294 million as at the end of the 2025/26 financial year and decrease to R193 million by 2026/27.

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. As part of the budgeting and planning guidelines that informed the compilation of the 2025/26 MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The municipality meets 4,53 per cent of these recommendations.

Explanatory notes to Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.
2. The municipality continues to make good progress with the eradication of backlogs:
 - a. Water and Sanitation services – These services belong to Mopani District Municipality.
 - b. Electricity services – Once the most pressing network issues have been addressed, the electrification programme will be prioritised; with 1 600 households budgeted to be electrified in 2025/26.
 - c. Refuse services – backlog will be reduced by 6 548 households in 2025/26 financial year. However, it should be noted that this function is being investigated with a view to realising greater efficiencies, which is likely to translate into a more rapid process to address backlogs.

Part 2 – Supporting Documentation

2.1. Overview of the approved budget process

Section 53 of the MFMA requires the mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and Senior Officials of the municipality meeting under the chairpersonship of the Municipal Manager.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices.
- that there is proper alignment between the policy and service delivery priorities set out in the Municipality IDP and the budget, considering the need to protect the financial sustainability of municipality.
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1. Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2024) a time schedule that sets out the process to revise the IDP and prepare the budget.

The mayor tabled in Council the required the IDP and budget time schedule on 26 July 2024. Key dates applicable to the process were:

August 2024

- Review of previous year's budget and IDP process and completion of budget evaluation checklist.
- Develop a timetable of key budget and IDP deadlines for the 2025/2026 budget process.
- Approval of SDBIP 28 days after approval of budget.
- Finalization and signing of performance agreements (by senior managers).

October 2024

- Review past performance (financial & non-financial): Analysis of current reality including basic facts and figures.
- Review long term plans, setting out long term performance plans in terms of outcomes, service level requirements, demographics, backlogs etc.

➤ November 2024

- Initial tariff and revenue modelling.
- Integrate macro-economic indicators using Medium Term Budget Policy Statement (MTBPS) from NT.
- Projects prioritization with the communities: Input and feedback flow.

January 2025

- Draft HR plan including personnel budgets.
- Draft IDP amendments.
- Draft operating and capital plans per function or department, detailing service levels, initiatives, financial forecasts and non-financial indicators
- Detailed line-item budget in line with operating and capital plans per function or department.
- Prepare and submit to NT, PT and DLG&H the annual reports for 2023/24 and all prior years.
- Assess municipal performance for the first 6 months of 2024/25 and submit mid-year performance assessment to Council. Include oversight report with any corrective measures proposed.
- Table the 2024/25 adjustment budget.

March 2025

- Table Draft Budget Document: Information from operational plans and line-item budgets are combined to form the draft annual budget document.
- Update and develop sector/ integrated plans/ programmes.

April 2025

- Public consultations and budget debates (commencement): Make budget available to and considers views of the public, NT, PT, and other stakeholders.

May 2025

- Approval of IDP and budget together with revised tariffs, budget related policies, SDBIP and IDP /Budget process plan for 2025/26.
- Submission of IDP and budget to NP, PT, DLG&H as well as other stakeholders.

The draft 2025/26 MTREF budget and IDP was tabled before council on 25 March 2025.

There were no deviations from the date for tabling the Approved Budget.

2.1.2. IDP and Service Delivery and Budget Implementation Plan

The Municipality IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management, and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to the fourth revision cycle included the following key IDP processes and deliverables:

- Registration of community needs.
- Compilation of departmental business plans including key performance indicators and targets.
- Financial planning and budgeting process.
- Public participation process.
- Compilation of the SDBIP, and
- The review of the performance management and monitoring processes.

The IDP has been taken into a business and financial planning process leading up to the 2025/26 MTREF, based on the approved 2024/25 MTREF, Mid-year Review and adjustments budget. The business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

With the compilation of the 2025/26 MTREF, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2024/25 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

2.1.3. Financial Modelling and Key Planning Drivers

As part of the compilation of the 2025/26 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2025/26 MTREF:

- Municipality growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e., inflation, household debt, migration patterns)
- Performance trends
- The approved 2024/25 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment level
- The need for tariff increases versus the ability of the community to pay for services.
- Improved and sustainable service delivery.

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 129 and 130 has been taken into consideration in the planning and prioritisation process.

2.2. Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five-year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership, and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the Municipality, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that the Municipality strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the Municipality response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009.
- Government Programme of Action.
- Development Facilitation Act of 1995.
- Provincial Growth and Development Strategy (GGDS).
- National and Provincial spatial development perspectives.
- Relevant sector plans such as transportation, legislation and policy.
- National Key Performance Indicators (NKPis);
- Accelerated and Shared Growth Initiative (ASGISA).
- National 2014 Vision.
- National Spatial Development Perspective (NSDP) and
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting, and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP but must also conduct its affairs in a manner which is consistent with its IDP. The following table highlights the IDP's five strategic objectives for the 2025/26 MTREF and further planning refinements that have directly informed the compilation of the budget.

A copy of the municipal approved IDP for 2025/2026 financial year is attached as **ANNEXURE S**.

2.3. Overview of budget related policies

The Municipality budgeting process is guided and governed by relevant legislation, frameworks, strategies, and related policies.

Budget Related Policy Attached with the budget document.

- Tariff Structure-**ANNEXURE A**
- Tariff Policy-**ANNEXURE B**
- Indigent Policy - **ANNEXURE C**
- Property Rates Policy - **ANNEXURE D**
- Credit control and Debt Collection Policy – **ANNEXURE E**
- Virement policy – **ANNEXURE F**
- Supply Chain Management Policy-**ANNEXURE G**
- Subsistence & Travel Policy - **ANNEXURE H**
- Cash and investment Management Policy - **ANNEXURE I**
- Car Allowance Policy - **ANNEXURE J**
- Remuneration Policy - **ANNEXURE K**
- Fleet Management Policy - **ANNEXURE L**
- Asset Management Policy – **ANNEXURE M**
- Budget Policy – **ANNEXURE N**
- Inventory policy – **ANNEXURE O**
- Revenue Enhancement Strategy – **ANNEXURE P**
- Property Rental Policy – **ANNEXURE Q**
- Unallocated Deposit Policy - **ANNEXURE R**

These policies are attached in the Budget document as annexures.

2.4. Overview of budget assumptions

Industry-related rates are used as a baseline for raising estimates for all goods and services to be procured.

The budget takes into consideration national headline inflation estimates and trends that emerged while implementing the SDBIP in the outgoing financial year.

2.5. Overview of budget funding

The projected year-end balance for cash and cash equivalents for 30 June 2024 has been considered. The anticipated increase in revenue from municipal tariffs and improving collection rate, estimated at 50 per cent for the first budget year, justifies the anticipated increase in own revenue. Additional revenue is anticipated from property rates because of the new valuation roll that was done in the current financial year and identifies new properties in the municipal areas.

Only gazetted grants and transfers from national government, totalling R498.2M, were factored into the funding envelope. This is to ensure that the budget is based on realistically anticipated revenue.

2.6. Expenditure on allocations and grant programmes

Specific purpose transfers received by the municipality are allocated to capital projects implemented by the municipality in accordance with grant conditions. The other grants, including LGES, are allocated to operational programmes, such as the provision of free basic services, and operating costs.

2.7. Allocations of grants made by the municipality.

The municipality gives assistance to local small business and it's called LED support.

For the coming financial year the local SMME'S will be assisted by R1 800 000.

2.8. Councillors and board member allowances and employee benefits

Employee's costs of councillors and officials are budgeted for at a global increase of 5,05 per cent as confirmed increment rates are not yet available. This is based on a weighting of headline inflation estimates and indications from negotiations going on at the bargaining chamber. The actual increment is 5,05 per cent but on SA22 it's shows 9,9 per cent due to budgeted vacant positions.

2.9. Monthly targets for revenue, expenditure and cash flow

The MBRR SA25 to SA30 is attached.

2.10. Contracts having future budgetary implications.

In terms of the Municipality Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

2.11. Capital expenditure details.

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 8 2025/26 Medium-term capital budget per vote

Capital Expenditure - Functional											
Governance and administration		101 406	129 830	164 437	22 650	26 450	26 450	26 450	14 052	15 261	15 417
Executive and council		-	-	-	-	-	-	-	-	-	-
Finance and administration		101 406	129 830	164 437	22 650	26 450	26 450	26 450	14 052	15 261	15 417
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		23 577	39 530	(16 803)	29 816	15 850	15 850	15 850	25 217	17 913	9 565
Community and social services		8 799	4 281	(13 080)	1 900	1 200	1 200	1 200	3 478	-	-
Sport and recreation		5 735	17 575	(1 288)	27 866	14 650	14 650	14 650	21 304	17 913	9 565
Public safety		2 435	-	(2 435)	50	-	-	-	435	-	-
Housing		6 608	17 674	(0)	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		(16 940)	(5 281)	(4 242)	89 155	83 855	83 855	83 855	89 620	88 292	110 078
Planning and development		1 758	-	733	6 900	2 200	2 200	2 200	7 304	4 348	870
Road transport		(18 698)	(5 281)	(4 975)	82 255	81 655	81 655	81 655	82 315	83 945	109 209
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		(6 872)	4 597	396	38 884	45 756	45 756	45 756	7 391	7 826	9 948
Energy sources		(8 548)	4 597	(54)	33 279	31 828	31 828	31 828	6 522	6 522	8 122
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		1 676	-	450	5 605	13 929	13 929	13 929	870	1 304	1 826
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	101 170	168 676	143 789	180 505	171 912	171 912	171 912	136 281	129 292	145 008

Road transport receives the highest allocation of R82,3 million in 2025/26 which equates to 60.40 per cent of the total capital budget. Sports & Recreation is at 15.63 per cent, R21,3 million.

Further detail relating to asset classes and proposed capital expenditure is contained in Table A9 (Asset Management). In addition to the MBRR Table A9, MBRR Tables SA34a, b, e provides a detailed breakdown of the capital programme relating to new asset construction, capital asset renewal as well as operational repairs and maintenance by asset class.

2.12. Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting
Reporting to National Treasury in electronic format was fully complied with monthly. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Municipality website.
2. Internship programme
The Municipality is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Financial Services Department, one is appointed to Internal Audit, three appointed on 01 May 2025, and one appointed on the 1 April 2024 in BTO.
3. Budget and Treasury Office
The Budget and Treasury Office has been established in accordance with the MFMA.
4. Audit Committee
The Municipality has established its own Audit Committee and they are able to hold one meeting per quarter.
5. Service Delivery and Implementation Plan
The detail SDBIP document is at a draft stage and will be finalised and approved by the mayor.
6. Annual Report
Annual report is compiled in terms of the MFMA and National Treasury requirements.

2.13.OTHER SUPPORTING DOCUMENTATION

Supporting details to budget are contained in supporting tables SA1 to SA38.

The tariffs structure for 2025/2026 financial year is attached (**Annexure A**).

2.14. Approved budgets of municipal entities attached to the approved budget.

Greater Giyani municipality does not have an entity.

2.15. MUNICIPAL MANAGER'S QUALITY CERTIFICATION

To: Provincial Treasury, Limpopo
National Treasury, South Africa

QUALITY CERTIFICATE ON THE APPROVED MTREF BUDGET

I, **VUSI DUNCAN KHOZA**, municipal manager of **GREATER GIYANI MUNICIPALITY**, hereby certify that the approved budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act (Act No 56 of 2003) and the regulations made under the Act, and the approved budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

VD Khoza
Municipal Manager:
Greater Giyani Municipality
LIM 331

29 May 2025
Date